

## Total Barbican Residential Revenue Accounts

	Actual 2011/12 £'000	Actual 2012/13 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2012/13 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
<b>Income</b>							
Customer receipts	11,628	12,279	651	6	12,522	(243)	(2)
Recharges	50	50	0	0	50	0	0
	<b>11,678</b>	<b>12,329</b>	<b>651</b>	<b>6</b>	<b>12,572</b>	<b>(243)</b>	<b>(2)</b>
<b>Direct Costs</b>							
Employees	(3,211)	(3,337)	(126)	(4)	(3,413)	76	2
Premises	(4,710)	(5,274)	(564)	(12)	(5,576)	302	5
Transport	0	0	0	0	(1)	1	100
Supplies and services	(138)	(237)	(99)	(72)	(307)	70	23
	<b>(8,059)</b>	<b>(8,848)</b>	<b>(789)</b>	<b>(10)</b>	<b>(9,297)</b>	<b>449</b>	<b>5</b>
<b>Recharges</b>							
Insurance	(355)	(350)	5	1	(353)	3	1
IS Recharges	(107)	(138)	(31)	(29)	(111)	(27)	(24)
Capital Charges	(1,954)	(2,209)	(255)	(13)	(2,247)	38	2
Support Services	(522)	(487)	35	7	(459)	(28)	(6)
Recharges from/(to) other Committees	(515)	(415)	100	19	(473)	58	12
	<b>(3,453)</b>	<b>(3,599)</b>	<b>(146)</b>	<b>(4)</b>	<b>(3,643)</b>	<b>44</b>	<b>1</b>
<b>Total Costs</b>	<b>(11,512)</b>	<b>(12,447)</b>	<b>(935)</b>	<b>(8)</b>	<b>(12,940)</b>	<b>493</b>	<b>4</b>
<b>Surplus / (Deficit)</b>	<b>166</b>	<b>(118)</b>	<b>(284)</b>	<b>171</b>	<b>(368)</b>	<b>250</b>	<b>68</b>

B = Better, (W) = Worse



## Supervision & Management Holding Account

	Actual 2011/12 £'000	Actual 2012/13 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2012/13 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
<b>Transfer of Recharges to other Accounts</b>							
Service Charge	499	472	(27)	(5)	478	(6)	(1)
Landlords Services	478	446	(32)	(7)	464	(18)	(4)
Car Parking	164	120	(44)	(27)	158	(38)	(24)
Stores	27	16	(11)	(41)	26	(10)	(38)
Trade Centre	14	8	(6)	(43)	13	(5)	(38)
Other Non Housing	16	21	5	31	15	6	40
	<b>1,198</b>	<b>1,083</b>	<b>(115)</b>	<b>(10)</b>	<b>1,154</b>	<b>(71)</b>	<b>(6)</b>
<b>Direct Costs</b>							
Employees	(381)	(338)	43	11	(386)	48	12
Premises	(57)	(55)	2	4	(76)	21	28
Transport	0	0	0	0	(1)	1	100
Supplies and services	(35)	(26)	9	26	(47)	21	45
	<b>(473)</b>	<b>(419)</b>	<b>54</b>	<b>11</b>	<b>(510)</b>	<b>91</b>	<b>18</b>
<b>Recharges</b>							
Insurance	(25)	(23)	2	8	(22)	(1)	(5)
IS Recharges	(107)	(138)	(31)	(29)	(111)	(27)	(24)
Support Services	(522)	(487)	35	7	(459)	(28)	(6)
	<b>(654)</b>	<b>(648)</b>	<b>6</b>	<b>1</b>	<b>(592)</b>	<b>(56)</b>	<b>(9)</b>
Technical Services	0	0	0	0	0	0	0
Service Charge - Cleaning	0	0	0	0	0	0	0
Community & Children's' Services	(71)	(16)	55	77	(52)	36	69
<b>Total Costs</b>	<b>(1,198)</b>	<b>(1,083)</b>	<b>115</b>	<b>10</b>	<b>(1,154)</b>	<b>71</b>	<b>6</b>
<b>Surplus / (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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**Service Charge Account**

	Actual 2011/12 £'000	Actual 2012/13 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2012/13 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %	Actual 2011/12 % of Total	Actual 2012/13 % of Total
<b>Customer receipts</b>									
Fees & Charges	13	11	(2)	(15)	15	(4)	(27)		
Long lessees	6,223	6,779	556	9	7,059	(280)	(4)		
Short term tenancies	346	365	19	5	373	(8)	(2)		
<b>Recharges</b>									
Cleaning & Lighting	138	122	(16)	(12)	158	(36)	(23)		
	<b>6,720</b>	<b>7,277</b>	<b>557</b>	<b>8</b>	<b>7,605</b>	<b>(328)</b>	<b>(4)</b>		
<b>Direct Costs</b>									
Employees	(1,998)	(2,139)	(141)	(7)	(2,195)	56	3	30	29
Premises	(3,773)	(4,230)	(457)	(12)	(4,456)	226	5	56	58
Transport	0	0	0	0	0	0	0	0	0
Supplies and services	(34)	(77)	(43)	(126)	(98)	21	21	1	1
	<b>(5,805)</b>	<b>(6,446)</b>	<b>(641)</b>	<b>(11)</b>	<b>(6,749)</b>	<b>303</b>	<b>4</b>	<b>86</b>	<b>88</b>
<b>Recharges</b>									
Insurance	(24)	(25)	(1)	(4)	(24)	(1)	(4)	0	0
Supervision & Management	(499)	(472)	27	5	(478)	6	1	7	6
Technical Services	(413)	(380)	33	8	(391)	11	3	6	5
	<b>(936)</b>	<b>(877)</b>	<b>59</b>	<b>6</b>	<b>(893)</b>	<b>16</b>	<b>2</b>	<b>14</b>	<b>12</b>
<b>Total Costs</b>	<b>(6,741)</b>	<b>(7,323)</b>	<b>(582)</b>	<b>(9)</b>	<b>(7,642)</b>	<b>319</b>	<b>4</b>	<b>100</b>	<b>100</b>
<b>Surplus / (Deficit)</b>	<b>(21)</b>	<b>(46)</b>	<b>(25)</b>	<b>(119)</b>	<b>(37)</b>	<b>(9)</b>	<b>(24)</b>		

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## Landlords Services

	Actual 2011/12	Actual 2012/13	Variance last year B/(W)	Variance last year B/(W)	Latest Budget 2012/13	Variance from Budget B/(W)	Variance from Budget B/(W)	Actual 2011/12	Actual 2012/13
	£'000	£'000	£'000	%	£'000	£'000	%	% of Total	% of Total
<b>Customer receipts</b>									
Sales	4	21	17	425	5	16	320		
Rent	2,084	2,073	(11)	(1)	2,037	36	2		
Fees & Charges	309	304	(5)	(2)	269	35	13		
<b>Recharges</b>									
Corporate & Democratic Core	50	50	0	0	50	0	0		
	<b>2,447</b>	<b>2,448</b>	<b>1</b>	<b>0</b>	<b>2,361</b>	<b>87</b>	<b>4</b>		
<b>Direct Costs</b>									
Premises	(488)	(394)	94	19	(431)	37	9	20	15
Supplies and services	(57)	(122)	(65)	(114)	(146)	24	16	2	5
	(545)	(516)	29	5	(577)	61	11	22	20
<b>Recharges</b>									
Capital Charges	(1,108)	(1,340)	(232)	(21)	(1,383)	43	3	46	52
Insurance	(205)	(203)	2	1	(206)	3	1	8	8
Supervision & Management	(478)	(446)	32	7	(464)	18	4	20	17
Service Charge Account	(79)	(48)	31	39	(87)	39	45	3	2
Technical Services	(14)	(27)	(13)	(93)	(14)	(13)	(93)	1	1
	(1,884)	(2,064)	(180)	(10)	(2,154)	90	4	78	80
<b>Total Costs</b>	<b>(2,429)</b>	<b>(2,580)</b>	<b>(151)</b>	<b>(6)</b>	<b>(2,731)</b>	<b>151</b>	<b>6</b>	100	100
<b>Surplus / (Deficit)</b>	<b>18</b>	<b>(132)</b>	<b>(150)</b>	<b>833</b>	<b>(370)</b>	<b>238</b>	<b>64</b>		

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## Car Parking

	Actual 2011/12 £'000	Actual 2012/13 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2012/13 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
<b>Customer receipts</b>							
Fees & Charges	76	82	6	8	78	4	5
Rental Income	1,132	1,257	125	11	1,232	25	2
	<b>1,208</b>	<b>1,339</b>	<b>131</b>	<b>11</b>	<b>1,310</b>	<b>29</b>	<b>2</b>
<b>Direct Costs</b>							
Employees	(832)	(860)	(28)	(3)	(832)	(28)	(3)
Premises	(230)	(269)	(39)	(17)	(267)	(2)	(1)
Supplies and services	(8)	(12)	(4)	(50)	(9)	(3)	(33)
	<b>(1,070)</b>	<b>(1,141)</b>	<b>(71)</b>	<b>(7)</b>	<b>(1,108)</b>	<b>(33)</b>	<b>(3)</b>
<b>Recharges</b>							
Capital Charges	(173)	(183)	(10)	(6)	(179)	(4)	(2)
Insurance	(8)	(8)	0	0	(8)	0	0
Supervision & Management	(164)	(120)	44	27	(158)	38	24
Service Charge Account	(51)	(40)	11	22	(62)	22	35
Technical Services	(8)	(14)	(6)	(75)	(7)	(7)	(100)
	<b>(404)</b>	<b>(365)</b>	<b>39</b>	<b>10</b>	<b>(414)</b>	<b>49</b>	<b>12</b>
<b>Total Costs</b>	<b>(1,474)</b>	<b>(1,506)</b>	<b>(32)</b>	<b>(2)</b>	<b>(1,522)</b>	<b>16</b>	<b>1</b>
<b>Surplus / (Deficit)</b>	<b>(266)</b>	<b>(167)</b>	<b>99</b>	<b>37</b>	<b>(212)</b>	<b>45</b>	<b>21</b>
Net Expenditure before Capital charges	(93)	16			(33)		
as a %age of Income	(8)	1			(3)		

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## Stores

	Actual 2011/12 £'000	Actual 2012/13 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2012/13 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
<b>Customer receipts</b>							
Fees & Charges	0	0	0	0	0	0	0
Rental Income	336	342	6	2	350	(8)	(2)
	<b>336</b>	<b>342</b>	<b>6</b>	<b>2</b>	<b>350</b>	<b>(8)</b>	<b>(2)</b>
<b>Direct Costs</b>							
Premises	(4)	(4)	0	0	(6)	2	33
	(4)	(4)	0	0	(6)	2	33
<b>Recharges</b>							
Capital Charges	(151)	(164)	(13)	(9)	(163)	(1)	(1)
Supervision & Management	(27)	(16)	11	41	(26)	10	38
Service Charge Account	(8)	(8)	0	0	(6)	(2)	(33)
Technical Services	(2)	(3)	(1)	(50)	(2)	(1)	(50)
	(188)	(191)	(3)	(2)	(197)	6	3
<b>Total Costs</b>	<b>(192)</b>	<b>(195)</b>	<b>(3)</b>	<b>(2)</b>	<b>(203)</b>	<b>8</b>	<b>4</b>
<b>Surplus / (Deficit)</b>	<b>144</b>	<b>147</b>	<b>3</b>	<b>2</b>	<b>147</b>	<b>0</b>	<b>0</b>
Net Income before Capital charges	295	311			310		
as a %age of Income	88	91			89		

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## Trade Centre

	Actual 2011/12 £'000	Actual 2012/13 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2012/13 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
<b>Customer receipts</b>							
Fees & Charges	17	19	2	12	35	(16)	(46)
Rental Income	1,039	1,012	(27)	(3)	1,045	(33)	(3)
	<b>1,056</b>	<b>1,031</b>	<b>(25)</b>	<b>(2)</b>	<b>1,080</b>	<b>(49)</b>	<b>(5)</b>
<b>Direct Costs</b>							
Premises	(79)	(105)	(26)	(33)	(117)	12	10
Supplies and services	(4)	0	4	100	(7)	7	100
	<b>(83)</b>	<b>(105)</b>	<b>(22)</b>	<b>(27)</b>	<b>(124)</b>	<b>19</b>	<b>15</b>
<b>Recharges</b>							
Capital Charges	(461)	(461)	0	0	(461)	0	0
Insurance	(73)	(72)	1	1	(73)	1	1
Supervision & Management	(14)	(8)	6	43	(16)	8	50
Technical Services	(7)	(1)	6	86	(7)	6	86
	<b>(555)</b>	<b>(542)</b>	<b>13</b>	<b>2</b>	<b>(557)</b>	<b>15</b>	<b>3</b>
<b>Total Costs</b>	<b>(638)</b>	<b>(647)</b>	<b>(9)</b>	<b>(1)</b>	<b>(681)</b>	<b>34</b>	<b>5</b>
<b>Surplus / (Deficit)</b>	<b>418</b>	<b>384</b>	<b>(34)</b>	<b>(8)</b>	<b>399</b>	<b>(15)</b>	<b>(4)</b>

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## Other Non Housing

	Actual 2011/12 £'000	Actual 2012/13 £'000	Variance last year B/(W) £'000	Variance last year B/(W) %	Latest Budget 2012/13 £'000	Variance from Budget B/(W) £'000	Variance from Budget B/(W) %
<b>Customer receipts</b>							
Fees & Charges	20	10	(10)	(50)	19	(9)	(47)
Rental Income	29	4	(25)	(86)	5	(1)	(20)
	<b>49</b>	<b>14</b>	<b>(35)</b>	<b>(71)</b>	<b>24</b>	<b>(10)</b>	<b>(42)</b>
<b>Direct Costs</b>							
Premises	(79)	(217)	(138)	(175)	(223)	6	3
	(79)	(217)	(138)	(175)	(223)	6	3
<b>Recharges</b>							
Capital Charges	(61)	(61)	0	0	(61)	0	0
Insurance	(20)	(19)	1	5	(20)	1	5
Supervision & Management	(16)	(21)	(5)	(31)	(15)	(6)	(40)
	(97)	(101)	(4)	(4)	(96)	(5)	(5)
<b>Total Costs</b>	<b>(176)</b>	<b>(318)</b>	<b>(142)</b>	<b>(81)</b>	<b>(319)</b>	<b>1</b>	<b>0</b>
<b>Surplus / (Deficit)</b>	<b>(127)</b>	<b>(304)</b>	<b>(177)</b>	<b>(139)</b>	<b>(295)</b>	<b>(9)</b>	<b>(3)</b>

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